



Presentation on Far East Hospitality Trust

August 2020

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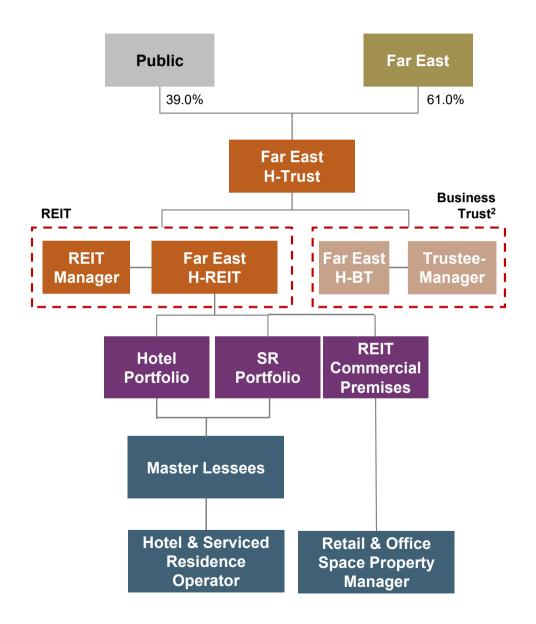
### Overview of Far East Hospitality Trust





### Overview of Far East H-Trust

Issuer	Far East Hospitality Trust					
Sponsor	Far East Organization group of companies					
REIT Manager	FEO Hospitality Asset Management Pte. Ltd.					
Portfolio	13 properties valued at approximately S\$2.65 billion <sup>1</sup> 9 hotel properties ("Hotels") and 4 serviced residences ("SR" or "Serviced Residences")					
Hotel and SR Operator	Far East Hospitality Management (S) Pte Ltd					
Retail & Office Space Property Manager	Jones Lang LaSalle Property Consultants Pte Ltd					
Master Lessees	Sponsor companies, part of the Far East Organization group of companies					





- (1) As at 31 December 2019
- (2) Dormant at Listing Date and master lessee of last resort

# Key Terms of Master Lease Agreements for Hospitality Portfolio

Tenure	■ 20 years with the option to renew for an additional 20 years
Composition of Master Lease Rental	<ul> <li>Fixed Rent = Total of \$\$67 million per annum (\$\$57 million for Hotels, \$\$10 million for Serviced Residences)</li> <li>Variable Rent = (33% x GOR¹) + (30%³ x GOP²) - Fixed Rent</li> <li>Downside protection with upside potential</li> </ul>
Furniture, fixtures and equipment reserve	■ 2.5% of GOR
Master Lessees	■ Sponsor companies, part of the <b>Far East Organization</b> group of companies

- (1) GOR refers to the Gross Operating Revenue of the Property.
- (2) GOP refers to the Gross Operating Profit of the Property.
- (3) Average for the whole portfolio; actual percentage for each property ranges from 23% to 37% for Hotels, and 38% to 41% for Serviced Residences.



### Master Lease Structure for Hospitality Portfolio

### **Breakdown of Revenue (FY2019)**

19%

Rental Revenue for Commercial premises

23%

 Variable Rent for Hotels & Serviced Residences

58%

Fixed Rent for Hotels& ServicedResidences

# Fixed rent makes up large proportion of revenue

- Fixed rent for hotels and serviced residences and rental revenue for commercial premises constitute about three quarters of gross revenue.
- The minimum rental payment provides a downside protection for unitholders and mitigates the impact of volatility experienced during adverse economic circumstances.



### Financial Highlights





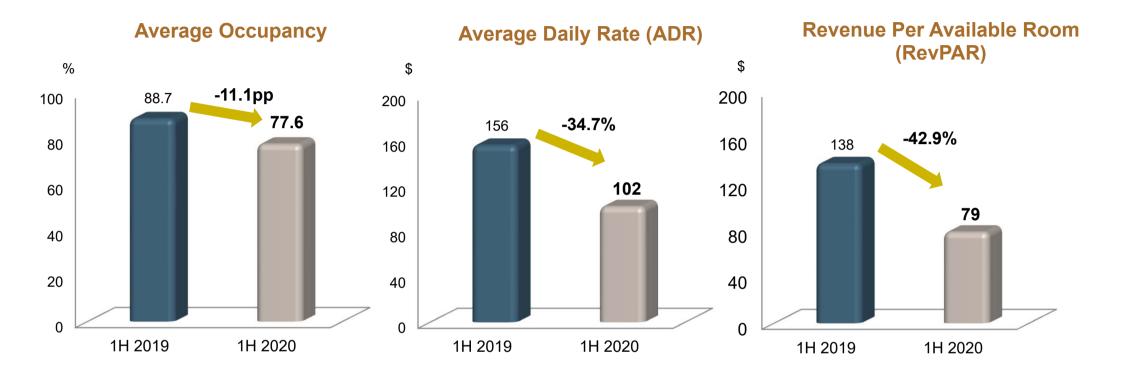
### Executive Summary for 1H 2020 — Performance vs LY

	1H 2020 S\$'000	1H 2019 S\$'000	Variance %
Gross Revenue	44,270	55,725	(20.6)
Net Property Income	38,604	50,186	(23.1)
Income Available for Distribution	25,689	34,966	(26.5)
Income Available for Distribution after retention	20,171	34,966	(42.3)
Distribution per Stapled Security ("DPS") after retention (cents)	1.03	1.82	(43.4)

- Gross Revenue for 1H 2020 was S\$44.3 million, a decrease of 20.6% year-on-year, due to the negative impact of the COVID-19 pandemic. Retail and Office Revenue decreased by 12.5% year-on-year.
- Net Property Income was 23.1% lower year-on-year.
- REIT Manager's fees was lower by 20.5% year-on-year mainly due to changes resulting from a review of the management fee structure.
- Income Available for Distribution was S\$25.7 million, 26.5% lower year-on-year, translating into 1.29 Singapore cents or 29.1% lower year-on-year.
- Given the ongoing uncertainties due to the COVID-19 pandemic, part of the distributable amount was retained. DPS after retention was 1.03 Singapore cents or 43.4% lower year-on-year. Far East H-Trust intends to maintain its policy of distributing at least 90% of the REIT's taxable income.



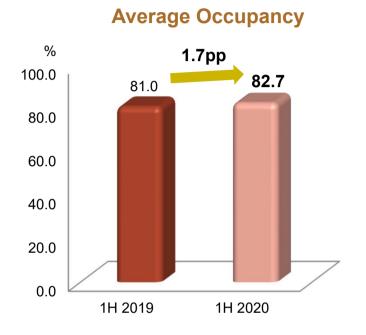
### Portfolio Performance 1H 2020 – Hotels



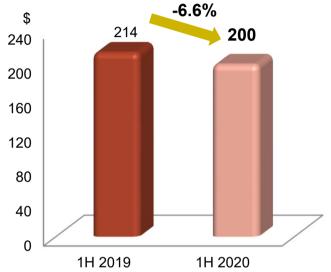
- Average occupancy of the hotels suffered in the initial phase of the COVID-19 pandemic but picked up in subsequent
  months as the hotels secured business from companies that required their Malaysian workers to stay in Singapore and
  from government agencies for isolation purposes. Average occupancy of 77.6% for 1H 2020 was 11.1pp below same
  time last year.
- ADR decreased 34.7% to S\$102 as travel restrictions curtailed traditional sources of business for the hotels, and the need to secure lower-rated business opportunities available during this period.
- As a result, RevPAR for the hotel portfolio declined by 42.9% to S\$79.



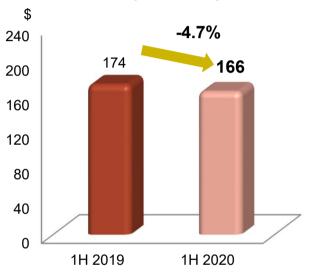
### Portfolio Performance 1H 2020 – Serviced Residences







# Revenue Per Available Unit (RevPAU)



- While the serviced residences registered a decline in performance in 1H 2020 due to the challenging market circumstances and lack of inbound travel, the long leases from corporate sources helped to boost occupancy and minimize the negative impact.
- Average occupancy was higher year-on-year by 1.7pp at 82.7%, although the ADR was 6.6% lower at S\$200.
- As a result, the RevPAU of the SR portfolio fell 4.7% to S\$166 in 1H 2020.



### Breakdown of Gross Revenue – Total Portfolio

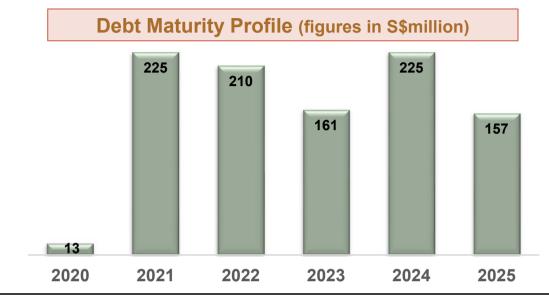


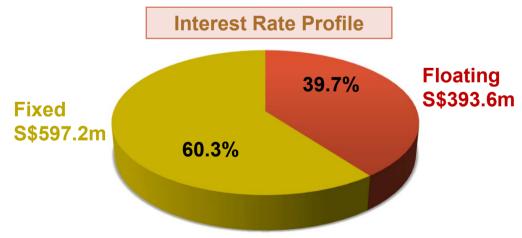


### Capital Management

#### As at 30 June 2020

Total debt	S\$990.8m
Available revolving facility	S\$287.1m
Gearing ratio	39.2%
Unencumbered asset as % total asset	100%
Proportion of fixed rate	60.3%
Weighted average debt maturity	2.8 years
Average cost of debt	2.5%
Interest coverage ratio <sup>1</sup>	2.7x





In October 2019, a 2-year S\$100.0 million term loan due to mature in April 2020 was extended to a 2.5-year S\$60.0 million term loan and 5-year S\$40.0 million term loan ahead of its maturity. There are no other term loans maturing this year. The weighted average debt-to-maturity was 2.8 years taking into account the extended tenor.



<sup>&</sup>lt;sup>1</sup> Interest coverage ratio is calculated by dividing the trailing 12 months earnings before interest, tax, depreciation and amortisation (excluding effects of any fair value changes of derivatives and investment properties, and foreign exchange translation), by the trailing 12 months interest expense and borrowing-related fees per the formula prescribed by paragraph 1.2(f), Appendix 6 of the Code on Collective Investment Schemes.

### **Proactive Initiatives**

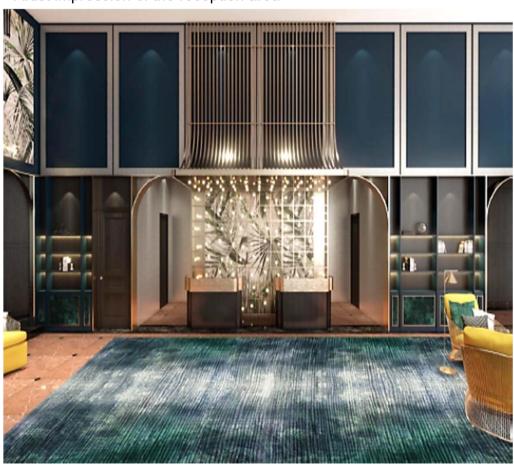




### Asset Enhancement Initiatives

#### 1. Renovation of The Elizabeth Hotel

Artist impression of the reception area



#### **Proposed Scope:**

- Lobby and reception area
- Main lift lobby and circulation areas
- All-day dining outlet
- Function rooms
- 156 Superior & Deluxe rooms
- 100 Premier rooms
- Guestroom floor lift lobbies and corridors



### **Asset Enhancement Initiatives**

### 2. Upgrading of the outdoor refreshment area at The Orchard Rendezvous Hotel

Artist impression



#### **Proposed Scope:**

- Floor and wall finishes
- New canopy system
- Landscape enhancement
- New finishes to the forecourt

### 3. Building repainting of Rendezvous Hotel Singapore

Artist impression



#### **Proposed Scope:**

- Podium block different paint colours for the walls, pillars and decorative corbels
- Tower block single paint colours and darker tone for grooves



### Covid19 Guest Handling Protocols



### All hotels have been certified under the SG Clean scheme

 Certification audited by independent assessors and reflects the stringent sanitization and hygiene measures



#### **Guestroom Protocols**

- Rooms are fully disinfected after each departure
- Single-use amenities are provided in every room



## Flexible reservation and cancellation policies

- Help guests plan their travel with confidence
- Reservations can be changed or cancelled with no charge



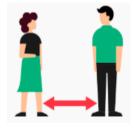
#### **F&B** and Dining Protocol

- Physical distancing is enforced for dine-in at restaurants
- Alternative breakfast options



#### **Safety Measures on Property**

- Scanning of entry and exit with SafeEntry
- Temperature screening for all guests



#### **Social Distancing Measures**

- Queue markers placed at appropriate areas
- Lift capacity is monitored and lift flooring is demarcated



#### **Cleaning & Sanitizing**

- Use of hospital-grade solutions for cleaning and sanitization
- Increased frequency of deep cleaning



#### **Meeting & Events Protocols**

- Capacity and seating of event venues reduced
- Increased frequency of air filter replacement and Air Handling Unit (AHU) cleaning



### Cost Containment Initiatives & Savings

#### **Proactive Cost Containment Initiatives**

Notwithstanding unavoidable fixed costs, the Operator has made concerted efforts to reduce costs across all hotel departments relative to approved budgets. Key examples are provided below:

- Hiring pause across all departments, reduction of overtime and freeze on all casual labor
- Clearance of carried over and annual leave by all staff
- 50% reduction in Advertising & Promotion spend
- 50% reduction in outsourced public area cleaning costs with this function moved inhouse
- Temporary discontinuation of ancillary third-party contracts
- Deferment of certain engineering expenses to 2021 and insourcing of repairs and maintenance
- 30% reduction in total hotel expenditure



### Cost containment at the REIT

#### Reduction in management fees (with effect from 1 January 2020)

Change	Illustration on FY2019 fee		
Base fee is reduced from 0.3% to 0.28% per annum of the value of the deposited property of Far East H-REIT.	Reduction would have been approximately <b>\$\$0.54 million</b> or <b>6.7%</b>		
Performance fee is reduced from 4.0% of the net property income to 4.0% of the net property income or 4.0% of the annual distributable amount for that financial year, whichever is lower.	Reduction would have been approximately <b>\$\$1.2 million</b> or <b>28.8%</b>		

- For illustrative purposes, the overall Management Fees for **FY2019** would have been lower by **S\$1.74 million** or **14.2%** based on the above changes.
- The REIT Manager will also be undertaking cost-cutting measures, with the savings going towards funding the fee reduction.



### **Growth Strategy**





## Key Engines of Growth

A

#### **Driving Organic Growth**

- Optimising the performance of hospitality assets
- Growing contribution from commercial spaces

B

+

# Executing Asset Enhancement Initiatives

- Implementing refurbishment programmes to refresh and upgrade the properties
- Optimizing plant and equipment for greater energy efficiency and cost savings

C

#### **Growing the Portfolio**

- Acquiring completed Sponsor ROFR properties
- Seeking suitable 3rd party acquisitions

+

Key initiatives to drive both immediate and long-term growth



## Acquisition of Rendezvous Hotel Singapore – Completed August 2013





- 298-room upscale hotel strategically located near the business and cultural districts
- Purchase price of S\$264.3 million, or S\$886,913 per key
- Retail Net Floor Area of 2,799 sqm
- 70 year-lease commencing from completion date of 1 August 2013
- Master lessee is Serene Land Pte Ltd
- Term of master lease is 20 years plus an option to renew for another 20 years



### Acquisition of Oasia Hotel Downtown – Completed on 2 April 2018





**Infinity Pool** 



- 314-room upscale hotel located at 100 Peck Seah Street, in the Tanjong Pagar area of Singapore's CBD
- Purchase price of S\$210.0 million¹ or S\$668,789 per key
- Valued at S\$245.0 million as at 31 December 2019
- 65 year-lease commencing from completion date of 2 April 2018<sup>2</sup>
- Vendor and master lessee is Far East SOHO Pte. Ltd.

<sup>&</sup>lt;sup>2</sup> The Vendor owns a leasehold interest of 99 years commencing from 13 April 2011. As the leasehold tenure in the Property to be acquired by the REIT Trustee is in respect of a shorter leasehold period than the length of the leasehold title held by the Vendor, upon expiry of the leasehold tenure held by the REIT Trustee, the title to the Property will revert back to the Vendor.



<sup>&</sup>lt;sup>1</sup> The Vendor and the REIT Trustee had entered into an Earn-out Agreement, in which the REIT Trustee will issue \$\$15.0 million worth of Stapled Securities to the Vendor if, by 31 December 2023 (or up to 31 December 2025 if there are any Extension Events as defined in the Earn-out Agreement), the net property income ("NPI") of the Property is at least \$\$9.9 million per annum for two full consecutive years.

### Hotel Development on Sentosa with Sponsor





- In September 2014, Far East H-REIT took up a 30% stake in a joint venture with Far East Organization Centre Pte.
   Ltd. (a member of Far East Organization)
- Integrated development comprising 3 hotels and 839 rooms Village Hotel Sentosa, The Outpost Hotel and The Barracks Hotel
- 60-year leasehold interest from 7 March 2014
- Far East H-REIT's agreed proportion of investment is approx \$\$133.1 million (of a total estimated cost of \$\$443.8 million)
- Far East H-REIT is entitled to purchase remaining 70% of the development should a sale be contemplated by the Sponsor



### Potential Pipeline Projects from the Sponsor



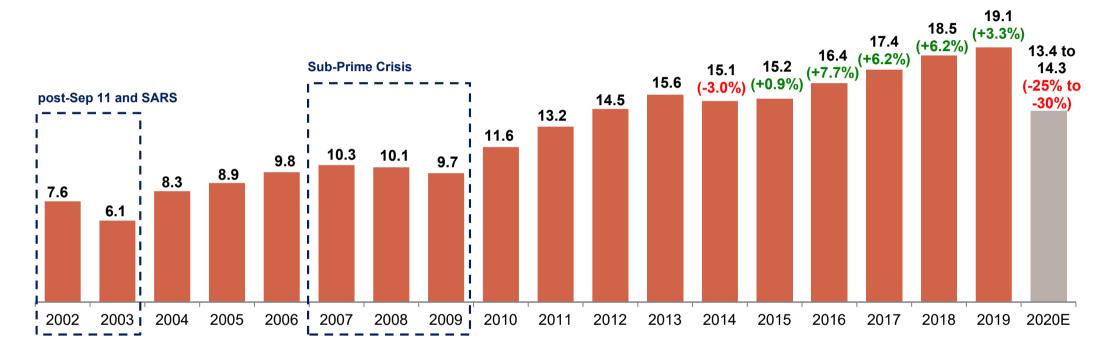
### **Industry Outlook & Prospects**





### Historical and Forecasted Visitor Arrivals in Singapore

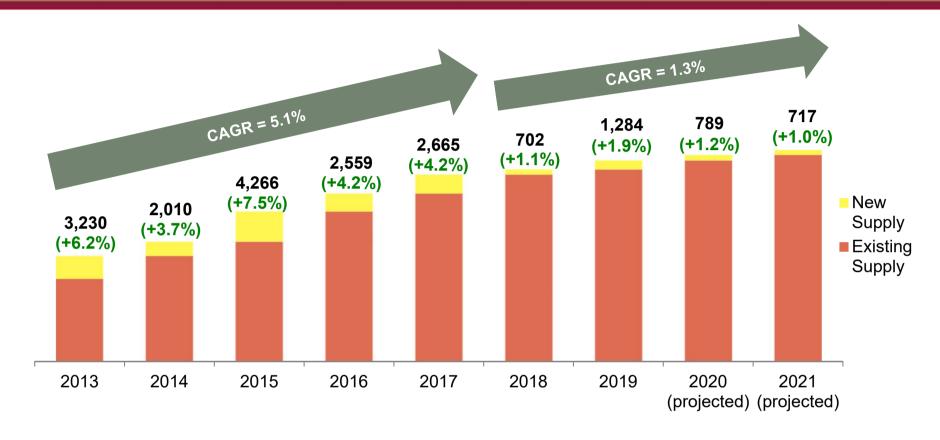
Visitor arrival numbers are in millions.



- Visitor arrivals to Singapore showed healthy year-on-year growth in the period from 2016 to 2018, with an average growth of 6.7% per year. Comparatively, in 2019, year-on-year growth was lower at 3.3%, with a total of 19.1 million visitors for the year, amidst global headwinds and macroeconomic uncertainty.
- In view of the COVID-19 outbreak, STB forecasted arrivals to drop by 25% to 30% in 2020.



### Estimated Hotel Room Supply in Singapore



- New hotel room supply registered a more moderate increase of 1.9% in 2019, as compared to a compound annual growth of 5.1% between 2013 to 2017. Supply is expected to increase by 1.2% in 2020 and 1.0% in 2021.
- Since July 2014, the government had placed a moratorium on the release of new sites for hotel development, until January 2019, when the tender for the site at Club Street was awarded.



### Transformation of Tourism Landscape in the coming years

#### Sentosa-Brani Masterplan

Pulau Brani and
Sentosa will be
redeveloped and
integrated, and the
entire area would
include new leisure,
recreation and tourism
offerings. The first
phase ("Sentosa
Sensoryscape") is
slated for completion in
2022\*.





## Revamp of Orchard Road

The Singapore government announced plans to transform the Orchard Road belt into a vibrant family-friendly lifestyle destination and garden oasis, offering more than just retail.

### Jurong Lake District tourism hub

New integrated tourism development to be set up at the Jurong Lake District by 2026\*, in line with the government's plan to spread out its offerings across different parts of Singapore. This area will include attractions, hotels and other lifestyle offerings





# Mandai Makeover (2023\*)

Eco-tourism hub
with ecoaccommodation at
Mandai nature
precinct,
integrating new
attractions (Bird
Park, Rainforest
Park) with the
Singapore Zoo,
Night Safari &
River Safari



# Far East Hospitality Trust – Trading Performance



Unit Price						
2 Jan 2020	\$0.75					
17 Jan 2020	\$0.78					
4 Aug 2020	\$0.49					
NAV/Unit						
30 Jun 2020	\$0.855					
Price / Book Value						
4 Aug 2020	0.57					



# **Thank You**



### Far East H-Trust Asset Portfolio Overview

#### Hotels



















	Section 18				<b>那世</b> 年年起	1750		AND DESCRIPTION OF THE PERSON	STATE OF THE PARTY	
	Village Hotel Albert Court	Village Hotel Changi	The Elizabeth Hotel	Village Hotel Bugis	Oasia Hotel Novena	Orchard Rendezvous Hotel	The Quincy Hotel	Rendezvous Hotel Singapore	Oasia Hotel Downtown	Total / Weighted Average
Market Segment	Mid-tier	Mid-tier	Mid-tier	Mid-tier	Mid-tier / Upscale	Mid-tier / Upscale	Upscale	Upscale	Upscale	NA
Address	180 Albert Street, S'pore189971	1 Netheravon Road, S'pore 508502	24 Mount Elizabeth, S'pore 228518	390 Victoria Street, S'pore 188061	8 Sinaran Drive, S'pore 307470	1 Tanglin Road, S'pore 247905	22 Mount Elizabeth Road, S'pore 228517	9 Bras Basah Road, S'pore 189559	100 Peck Seah St, S'pore 079333	
Date of Completion	3 Oct 1994	30 Jan 1990²	3 May 1993	19 Oct 1988	2 June 2011	20 June 1987 <sup>2</sup>	27 Nov 2008	5 June 2000 <sup>2</sup>	30 Dec 2015	
# of Rooms	210	380	256	393	428	388	108	298	314	2,775
Lease Tenure <sup>1</sup>	68 years	58 years	68 years	59 years	85 years	43 years	68 years	64 years	63 years	NA
GFA/Strata Area (sq m)	11,426	22,826	11,723	21,676	22,457	34,072	4,810	19,720	17,793	
Retail NLA (sq m)	1,003	805	583	1,166	NA	3,778	NA	2,799	NA	10,134
Office NLA (sq m)	NA	NA	NA	NA	NA	2,515	NA	NA	NA	2,515
Master Lessee / Vendor	First Choice Properties Pte Ltd	Far East Organization Centre Pte. Ltd.	Golden Development Private Limited	Golden Landmark Pte. Ltd.	Transurban Properties Pte. Ltd.	Far East Orchard Limited	Golden Development Private Limited	Serene Land Pte Ltd	Far East SOHO Pte Ltd	
Valuation (S\$ 'mil)¹	127.8	205.8	163.7	232.7	330.0	431.2	82.0	284.1	245.0	2,102.3

<sup>&</sup>lt;sup>1</sup> As at 31 December 2019

<sup>&</sup>lt;sup>2</sup> Date of acquisition by Sponsor, as property was not developed by Sponsor

## Far East H-Trust Asset Portfolio Overview

#### **Serviced Residences**









Village R	esidence
Clarke	Quay

Village Residence

Village Residence

Total /

Clarke Quay	Hougang	Robertson Quay	House	Weighted Average
Mid-tier	Mid-tier	Mid-tier	Upscale	NA
20 Havelock Road, S'pore 059765	1 Hougang Street 91, S'pore 538692	30 Robertson Quay, S'pore 238251	121 Penang House, S'pore 238464	
19 Feb 1998	30 Dec 1999	12 July 1996	24 Oct 2000	
128	128 78 72 90		368	
73 years	74 years	71 years	74 years	NA
17,858	14,257	10,570	10,723	53,408
2,213	NA	1,179	539	3,931
Office: 1,473 Serviced Office: 823	NA	NA	2,291	4,587
OPH Riverside Pte Ltd	Serene Land Pte Ltd	Riverland Pte Ltd	Oxley Hill Properties Pte Ltd	
205.9	62.0	105.3	170.2	543.4
	Mid-tier  20 Havelock Road, S'pore 059765  19 Feb 1998  128  73 years  17,858  2,213  Office: 1,473 Serviced Office: 823  OPH Riverside Pte Ltd	Clarke Quay         Hougang           Mid-tier         Mid-tier           20 Havelock Road, S'pore 059765         1 Hougang Street 91, S'pore 538692           19 Feb 1998         30 Dec 1999           128         78           73 years         74 years           17,858         14,257           2,213         NA           Office: 1,473 Serviced Office: 823         NA           OPH Riverside Pte Ltd         Serene Land Pte Ltd	Clarke Quay         Hougang         Robertson Quay           Mid-tier         Mid-tier         Mid-tier           20 Havelock Road, S'pore 059765         1 Hougang Street 91, S'pore 538692         30 Robertson Quay, S'pore 238251           19 Feb 1998         30 Dec 1999         12 July 1996           128         78         72           73 years         74 years         71 years           17,858         14,257         10,570           2,213         NA         1,179           Office: 1,473 Serviced Office: 823         NA         NA           OPH Riverside Pte Ltd         Serene Land Pte Ltd         Riverland Pte Ltd	Clarke Quay         Hougang         Robertson Quay         House           Mid-tier         Mid-tier         Upscale           20 Havelock Road, S'pore 059765         1 Hougang Street 91, S'pore 538692         30 Robertson Quay, S'pore 238251         121 Penang House, S'pore 238464           19 Feb 1998         30 Dec 1999         12 July 1996         24 Oct 2000           128         78         72         90           73 years         74 years         71 years         74 years           17,858         14,257         10,570         10,723           2,213         NA         1,179         539           Office: 1,473 Serviced Office: 823         NA         NA         NA         2,291           OPH Riverside Pte Ltd         Serene Land Pte Ltd         Riverland Pte Ltd         Oxley Hill Properties Pte Ltd